

Jonathan Tyler, ARB Senior Associate, Gensler gensler.com



Lisa Allen Owner, Bella Nail Lounge & Bar bellanaillounge.com



Wendy Andrew-Doele Strategy Director, Gensler gensler.com



Meghan Lavelle Lukin Owner, Washington General Store instagram.com/washingtongeneral



Re-Entry for Retailers

June 18, 2020 www.DowntownNJ.com

DOWNTOWN

N E W J E R S E Y

Education

- Technical Assistance
- Quarterly Newsletters
- Quarterly Round Tables
- Webinars & ZOOM Exchanges
- Annual Conference

Advocacy

- Quarterly Policy Watch
- Real Time Policy Advisories
- Legislative Testimony

Recognition

- Annual Awards
- Quarterly Member Spotlights
- Social Media Shares

www.downtownnj.com

Downtown New Jersey is a member-supported non-profit organization.



www.DowntownNJ.com

Save the Date! DNJ Virtual Conference – Friday, October 23rd

Upcoming Forums:

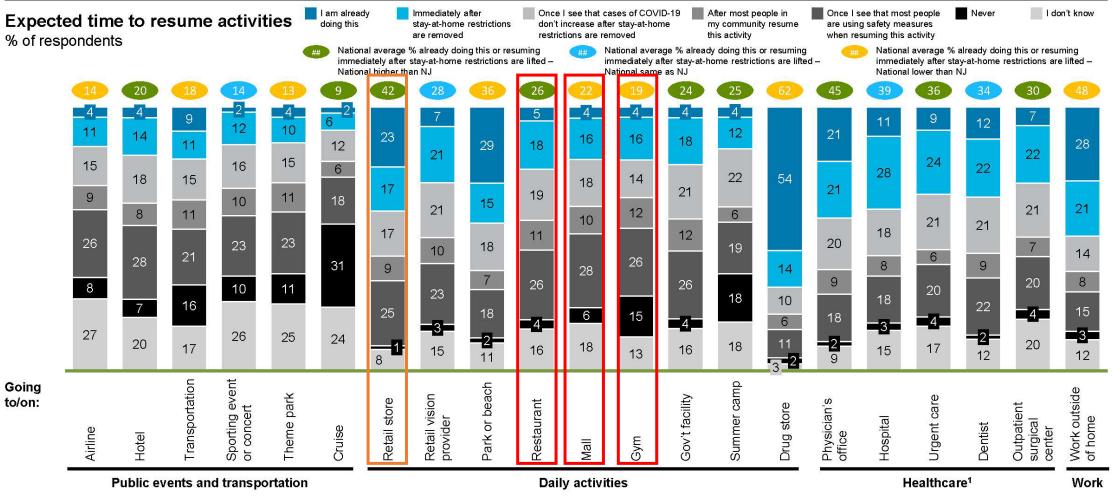
- June 26: Commercial District Recovery w/ Larisa Ortiz of Streetsense
- Send us your suggestions for future forums... info@downtownnj.com

Past Forums:

- June 12: Digital Resources for Downtowns
- May 29: NJEDA Phase 2 Small Business Assistance Grants
- May 22: Is Your Downtown Ready to Re-Open for Business?
- May 13: Farmers Markets in the New Normal
- May 8: Getting Back to Business Safely
- April 28: Supporting Local Economies Webinar
- April 24: Downtown Budgeting Now
- April 17: What's next for the Retail Real Estate Market?
- April 4: Survival Marketing Workshop
- March 27: State & Federal Relief Programs
- March 20: Downtown Manager Exchange

Overall, NJ residents do not plan to resume most activities even after

stay-at-home restrictions are lifted



QRESUME. After stay-at-home restrictions (if any) are removed, please indicate when you would resume each of the following activities: (Respondents with "this activity is not applicable to me" where excluded) 1. If in need of care

While a vaccine and treatment for COVID were most important to consumers to resume normal activity, they also identified several confidence factors within businesses' control

. . .

. . . .

	Respondent importance levels in resuming normal activity based on variou	IS	📕 Very important 📕 Somewhat important 📃 Not important 뤄 Private sector-influenced activity						
	factors, % of respondents	National sample				NJ			7
	Availability of a vaccine for COVID19	64	26	10	1,297	71		21 8	537
有部 有部 有部	Availability of an effective drug to treat people infected with COVID19	65	28	7	1,297	70		24 5	537
	Number of new cases going down in my area	63	31	7	1,297	66		29 5	537
	Regular testing of people at higher risk of getting infected through work	57	35	8	1,297	62	3:	2 5	537
	People wearing face masks in places outside home	62	29	10	1,297	64	2	9 7	537
	The CDC or another medical authority determining it is safe	56	34	10	1,297	56	36	7	537
	Hospitals in my area are no longer overburdened treating COVID19 patients	55	37	8	1,297	63	3	31 5	537
	Routine contact tracing to identify people who may have been exposed	47	40	12	1,297	56	34	10	537
	Regular testing for COVID-19 for a subset of the population	49	39	12	1,297	55	37	9	537
	Regular screening or testing at common locations (e.g., malls)	48	40	12	1,297	54	36	9	537
	Regular screening or testing at your place of employment	47	37	15	1,297	55	34	12	537
	Government lifting COVID-19 restrictions	42	43	15	1,297	47	40	13	537
	Children are back/ attending school	44	43	13	401	39	44	17	167
	Child care is open and available	42	40	18	401	35	38	27	167
	Public transportation is available and has been adapted to be safer	34	42	24	1,297	37	42	21	537
	Friends and family inform me it is ok	28	45	27	1,297	26	48	26	537
	Employer management informs me it is ok	29	45	26	1,297	27	47	25	537

QFEEL5. Please indicate how important each of the following would be for making you feel comfortable resuming your normal daily activities. (10-point scale from extremely unimportant to extremely important). "Very important" is 8-10, "Somewhat important" is 4-7, and "Not important" is 1-3). | 1 Change in "very important" from 5/18/2020 survey | 2 Question is net new for 6/8/2020

Source: McKinsey COVID-19 Consumer Survey - National (06/08/2020), NJ (06/09/2020), 5/18/2020

NJ residents place a heavier emphasis on promoting safety in the workplace than the national average, and ranked workplace sanitization and air filtration as the most important safeguards

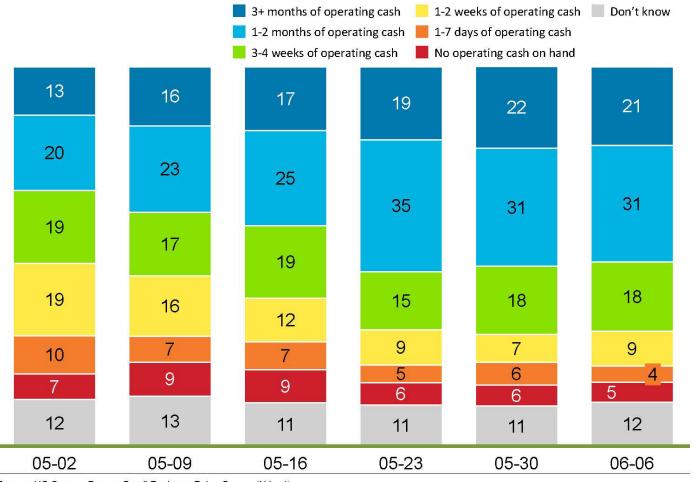
6 of respondents Na	ational sample (N=728)	0.0		NJ (N=308)		
Sanitizing the workplace on a regular basis	69%	19	<mark>%</mark> 88%	80%	[17% 96
Having hand sanitizer available for all employees	71%	18	88%	76%		18% 94%
Ensuring 6-foot spacing between employees	60%	26%	87%	70%	2	<mark>1%</mark> 92%
Employees symptom check at home	62%	25%	86%	67%	27	<mark>7%</mark> 95%
mproved air filtration	62%	24%	86%	73%		23% 969
imiting the number of people in common areas	59%	27%	86%	67%	249	<mark>%</mark> 91%
Employee's wellness check (e.g. temperature) upon entry onsite	60%	25%	85%	67%	26	<mark>%</mark> 93%
Checking everyone for COVID-19 symptoms in the workplace	60%	24%	85%	69%	22	92%
daptations for "high-risk" populations	58%	27%	85%	65%	289	<mark>% 9</mark> 3%
Requiring employees to wear face masks	62%	22%	83%	70%	21	<mark>%</mark> 91%
Employer organized contact tracing	55%	28%	83%	62%	30%	91%
Dffering no-questions-asked sick leave	55%	28%	82%	63%	30%	92%
Norking separately	52%	30%	82%	64%	28%	91%
Number of employees are limited	52%	30%	82%	65%	26%	91%
imiting face-to-face interactions with customers	55%	27%	82%	64%	28%	92%
Staggered lunches and other breaks	48%	34%	82%	54%	34%	88%
Extended work-from-home policies and benefits	58%	23%	81%	67%	22%	6 90%
Plexiglass shields installed between desks	51%	29%	80%	57%	28%	85%
Staggered entry and work shifts	50%	30%	80%	58%	33%	91%
Significantly reducing / eliminating work -related travel	48%	30%	78%	59%	27%	86%
equiring employees to wear gloves	47%	31%	78%	48%	34%	82%
creating "one way" hallways	42%	35% 7	7%	50%	32%	81%
Closure of cafeterias/lunch areas at work	43%	32% 75	%	45%	39%	84%

QEMP6. Please indicate how important each of the following would be for you to feel comfortable working at your place of employment. 1. Excludes 'Don't Know' and 'Not important' responses | 2. "Very important" is 8-10, "Somewhat important" is 4-7, and "Not important" is 1-3

Source: McKinsey COVID-19 Consumer Survey - National (06/08/2020), NJ (06/09/2020) DRAFT – PREDECISIONAL – DELIBERATIVE – CONSULTATIVE

The number of NJ small businesses with a month or more of operating cash on hand has increased since May

Amount of operating cash on hand for businesses employing <500 people % of respondents each week, May 2 – June 6



The majority of businesses (51%) have **more than a month's worth** of operating cash on hand – a significant turnaround from early May, when \sim 1/3 of businesses could sustain themselves for a month or more

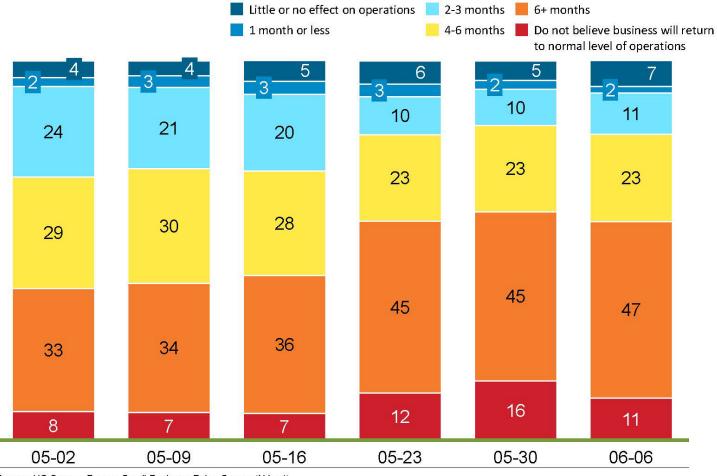
The Paycheck Protection Program (PPP) may be a significant driver for increased cash availability -69% of businesses reported receiving PPP funds by June, whereas $\sim 1/4$ of businesses had received them in early May

Source: US Census Bureau Small Business Pulse Survey (NJ cut)

DRAFT – PREDECISIONAL – DELIBERATIVE – CONSULTATIVE

Small businesses now believe that the economic impact of COVID will last longer than they anticipated in early May

Estimated time that will pass before business returns to its usual level of operations % of respondents each week, May 2 – June 6



In early may, **24% of businesses** expected a return to usual business in 2-3 months, compared to **10% of businesses** in early June

~70% of businesses now believe that it will take more than 4 months for business to return to its usual level

Source: US Census Bureau Small Business Pulse Survey (NJ cut)

DRAFT – PREDECISIONAL – DELIBERATIVE – CONSULTATIVE



Jonathan Tyler, ARB Senior Associate, Gensler gensler.com



Lisa Allen Owner, Bella Nail Lounge & Bar bellanaillounge.com



Wendy Andrew-Doele Strategy Director, Gensler gensler.com



Meghan Lavelle Lukin Owner, Washington General Store instagram.com/washingtongeneral



Re-Entry for Retailers

June 18, 2020 www.DowntownNJ.com



Jonathan Tyler, ARB Senior Associate, Gensler gensler.com



Wendy Andrew-Doele Strategy Director, Gensler gensler.com



Re-Entry for Retailers

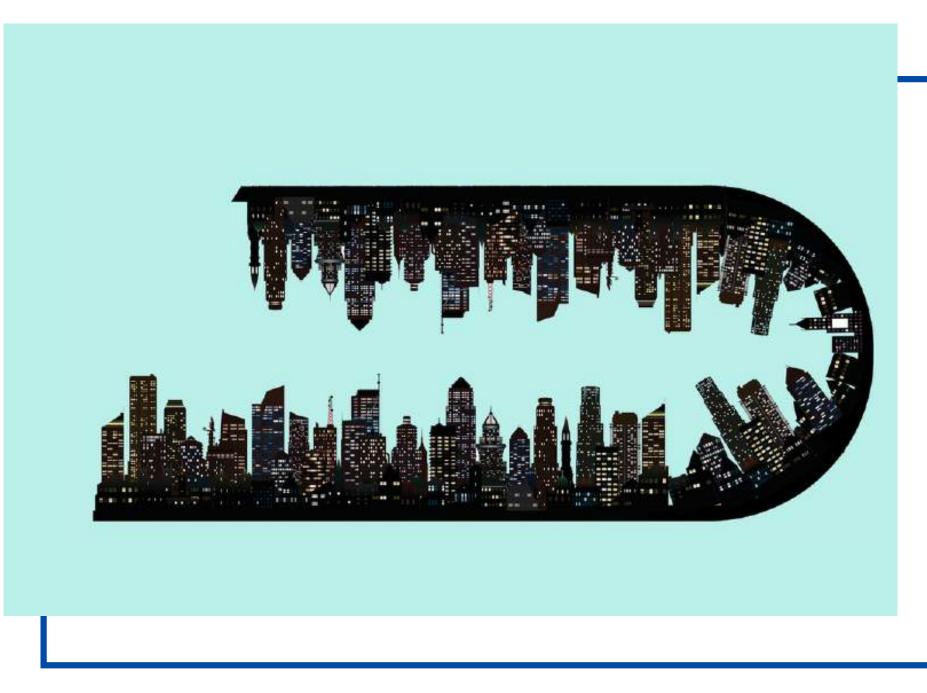
June 18, 2020 www.DowntownNJ.com

Gensler

RE-ENTRY FOR RETAILERS: RETURNING TO THE STORE

Many are still recovering from the shock of the last few months, with their focus split between safety of family and employees and the real and urgent need to quickly get their business up and running again.





THE CORONAVIRUS HAS TURNED THE WORLD UPSIDE DOWN

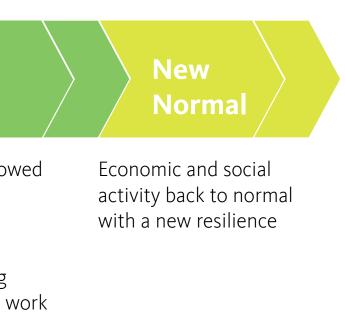
The impact of COVID-19 on the global economy has forced organizations in all industries to become more flexible and to evolve, both in real time and over the long term.

SOURCE: WWW.BBC.COM/NEWS/WORLD-US-CANADA-52094332



THE ROAD BACK: MOVING FORWARD DELIBERATELY

				0 0 0 0 0 0		
	Maximum Restrictions	Stage 1	Stage 2	Stage 3		
Description	Most staying at home Activity largely limited to crucial activities	Restrictions relaxed on low-risk activities if appropriately safeguarded	Additional activities permitted that can be easily safeguarded	Most activities allow with significant safeguarding		
Example of phased-in activities	 Emergency health care Essential construction Manufacturing Essential retail: Grocery stores Pharmacies 	 State and county parks Non-essential construction Curbside retail Drive-in activities Beaches Elective surgeries 	 Expanded retail Outdoor dining Indoor dining at significantly reduced capacity Limited personal care Museums Libraries 	 Expanded dining Critical in-office w Limited entertainn Expanded persona Bars with limited capacity 		



work nment nal care



RETAIL BUSINESSES PERMITTED TO OPERATE MUST FOLLOW THESE GUIDELINES:

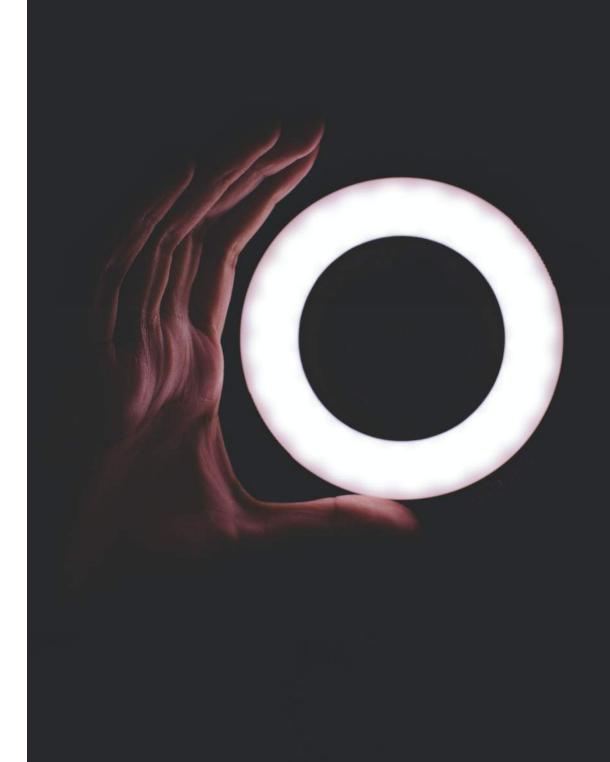
- · Limit occupancy to 50% of maximum store capacity at one time
- · Establish hours of operation specifically for the exclusive use of high-risk individuals
- Install a physical barrier, such as a shield guard, between customers and cashiers/baggers where possible and anywhere you cannot maintain 6 feet of distance
- · Provide employees break time for regular hand washing
- · Arrange for contactless pay options, pickup, or delivery of goods wherever possible;
- · Provide hand sanitizer and wipes to staff and customers;
- · Frequently sanitize high-touch areas like restrooms, credit card machines, keypads, counters and shopping carts
- · Require infection control practices such as regular hand washing, coughing and sneezing etiquette, and proper tissue usage
- Place conspicuous signage at entrances and throughout the store alerting staff and customers to the required 6 feet of distance
- · Mark out 6 feet of spacing in check-out lines for appropriate social distancing
- · Require workers and customers to wear cloth face coverings, and require workers to wear gloves



RESTAURANTS, CAFETERIAS, FOOD COURTS, BARS, ETC., THAT ARE STILL PERMITTED TO OPERATE MUST FOLLOW THESE GUIDELINES:

- Limit occupancy to 10% of stated maximum capacity
- Ensure 6 feet of distance between workers and customers (except at the moment of payment or exchange of goods)
- Arrange for contactless pay options, pickup, or delivery wherever possible
- · Provide hand sanitizer and wipes to staff and customers
- · Frequently sanitize high-touch areas like credit card machines, keypads, and counters
- · Require infection control practices such as regular hand washing, coughing and sneezing etiquette, and proper tissue usage
- · Place conspicuous signage at entrances and throughout the food business alerting staff and customers to the required 6 feet of distance
- Require workers and customers to wear cloth face coverings, and require workers to wear gloves

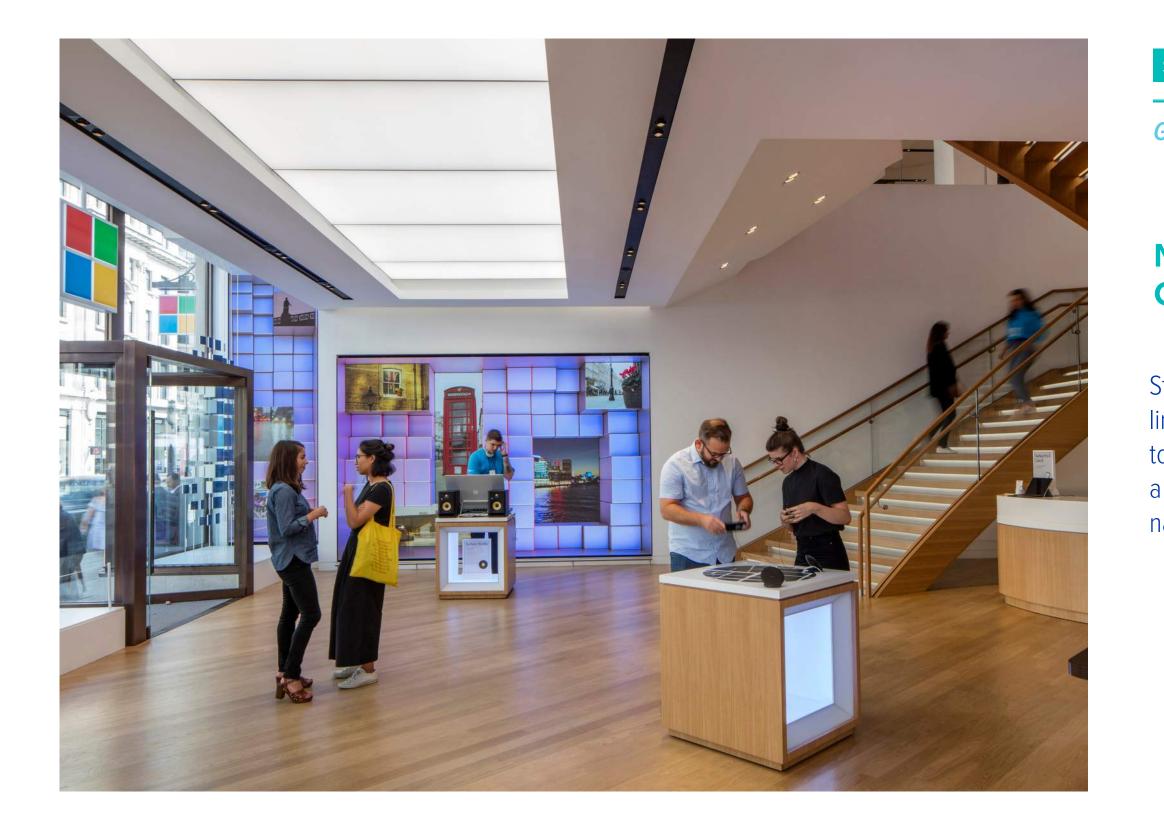




A Time of Change

WHAT NEXT?

WHAT CAN RETAILERS DO TO PREPARING FOR FUTURE RESILIENCE



SHORT-TERM RESPONSE

GET THE BASICS RIGHT

MINIMIZE PHYSICAL CONTACT POINTS

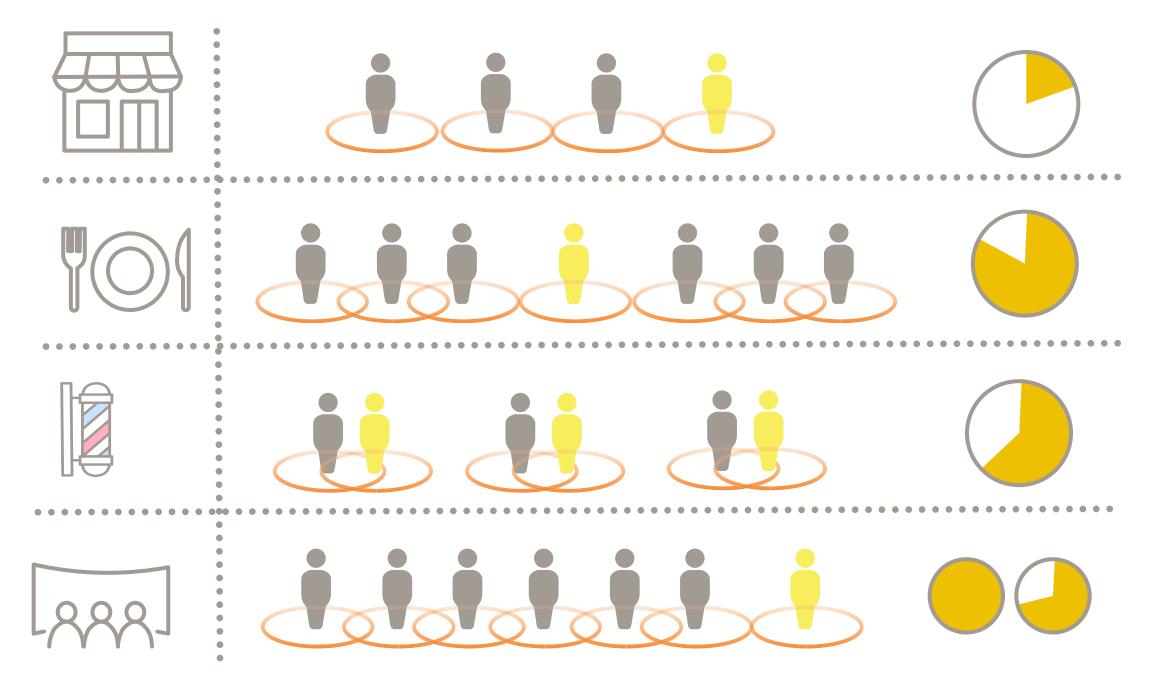
Store designs should consider limiting the number of touchpoints a person has within a space, and clearly messaging navigation and circulation.



One size does not fit all

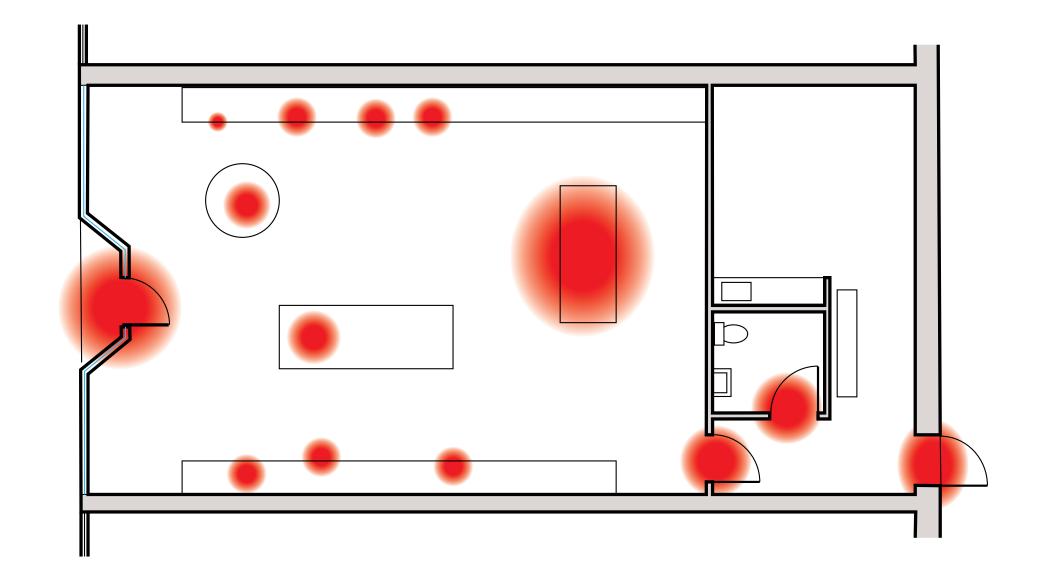
Downtown consumer businesses typically have varying proximity needs, dwell times and occupancies.

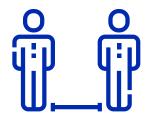
Each business type needs to find a balance of appropriate distance separation, physical separation and extent of PPE that staff need to utilize



Identify Touch key touch point 'hot spots' and how to manage them

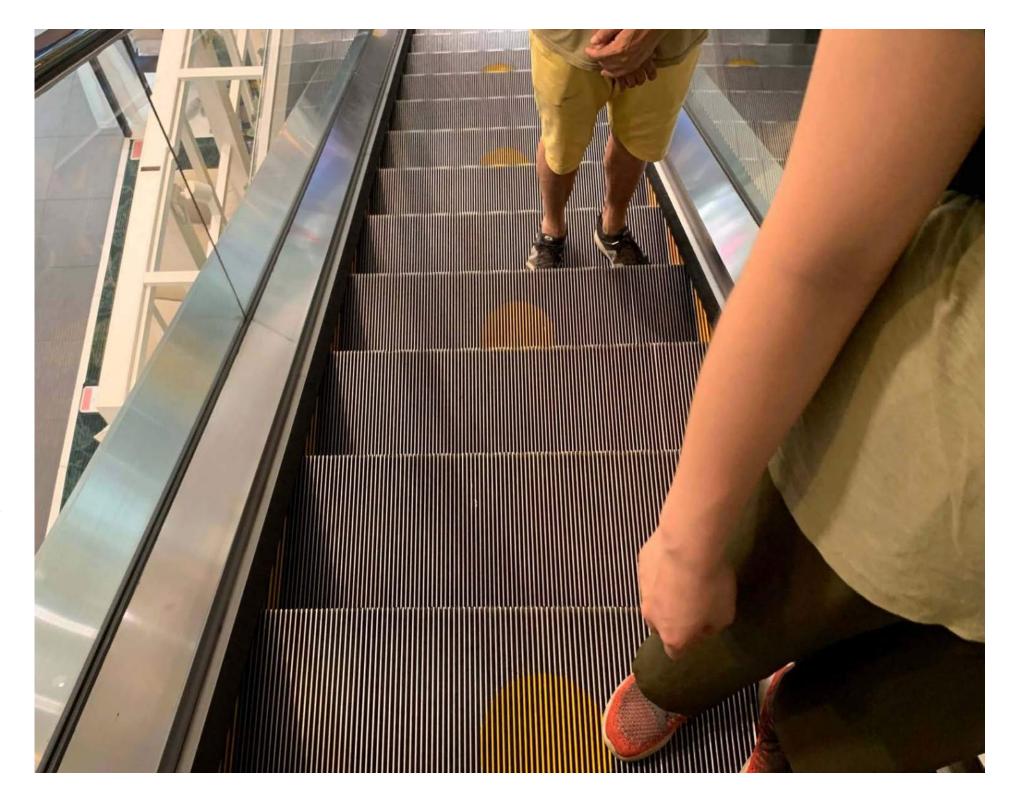
Consider Store entry doors, cashwraps, merchandise shelving and restroom doors etc. Each space is unique but the goal is to minimize contact, maintain a noticably clean environment and manage separation





Deploy Distance Separation

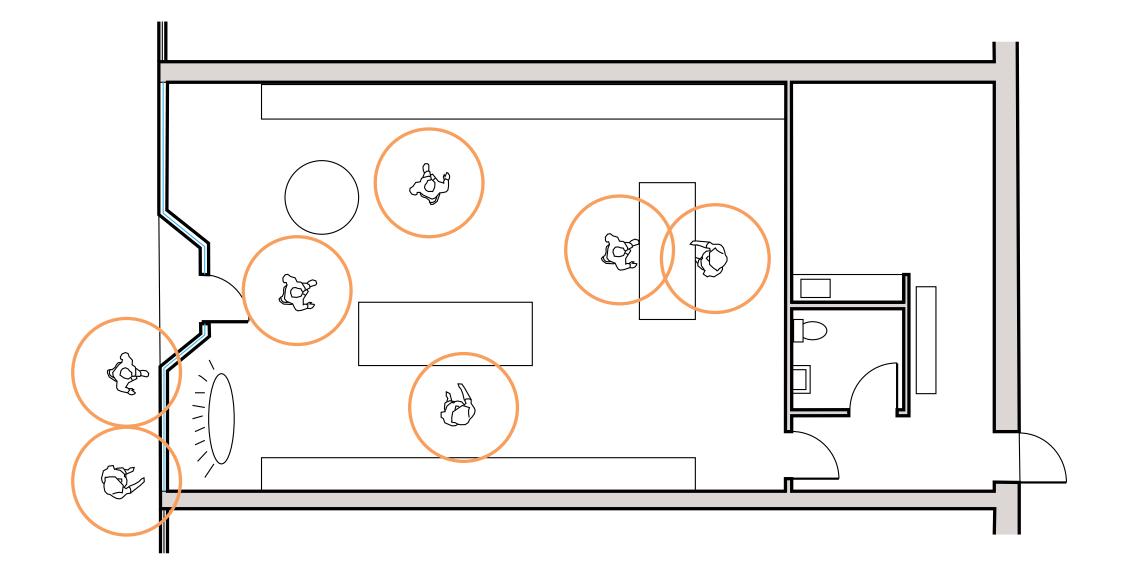
Assign queueing lines at 6' intervals to help customers keep a safe and appropriate distance from one another.





Regulate occupancy in a practical relationship to the space

The state has mandated a 50% occupancy and 6' separation for retail and 10% occupancy for restaurants. Consider practicalities of circulation, whether to install screens where separation cannot be maintained . In some circumstances queueing may be unavoidable leading to longer dwell times at display windows





SHORT-TERM RESPONSE

GET THE BASICS RIGHT

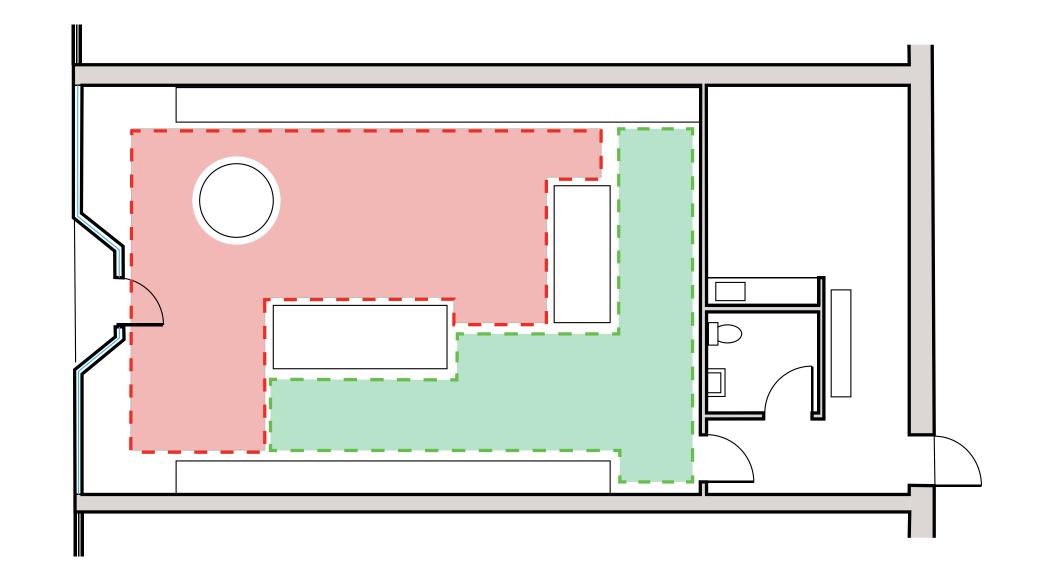
PROTECT YOUR EMPLOYEES & CUSTOMERS

Knowing a business cares deeply about its employees demonstrates that business' value of people, and customers will take note.



Utilise the existing features/ fixtures

Work with what you have to set up specific customer and employee 'highways' using the fixtures as physical separators where business allows. Train staff to try to use these features to reguate their distance from the customer.





Enable Contactless Transactions

Leverage chip and pin cards or contactless payment systems like Apple Pay, Google Wallet, Wechat, RFID Technology, and even facial recognition



EMERGING DESIGN STRATEGIES



Get Training Right

People are coming back into downtown establishments again - BUT some will have heightened emotions. Empathy and service will be critical at this time and training associates to be supportive of their customer's emotional well-being will determine how a customer remembers their experience with the brand



EMERGING DESIGN STRATEGIES



Change Your Cleaning Policy

Develop a training playbook to assign employees cleaning tasks frequently during store hours.

This is a good way to rebuild trust with customers as you show them that you're taking their health seriously.

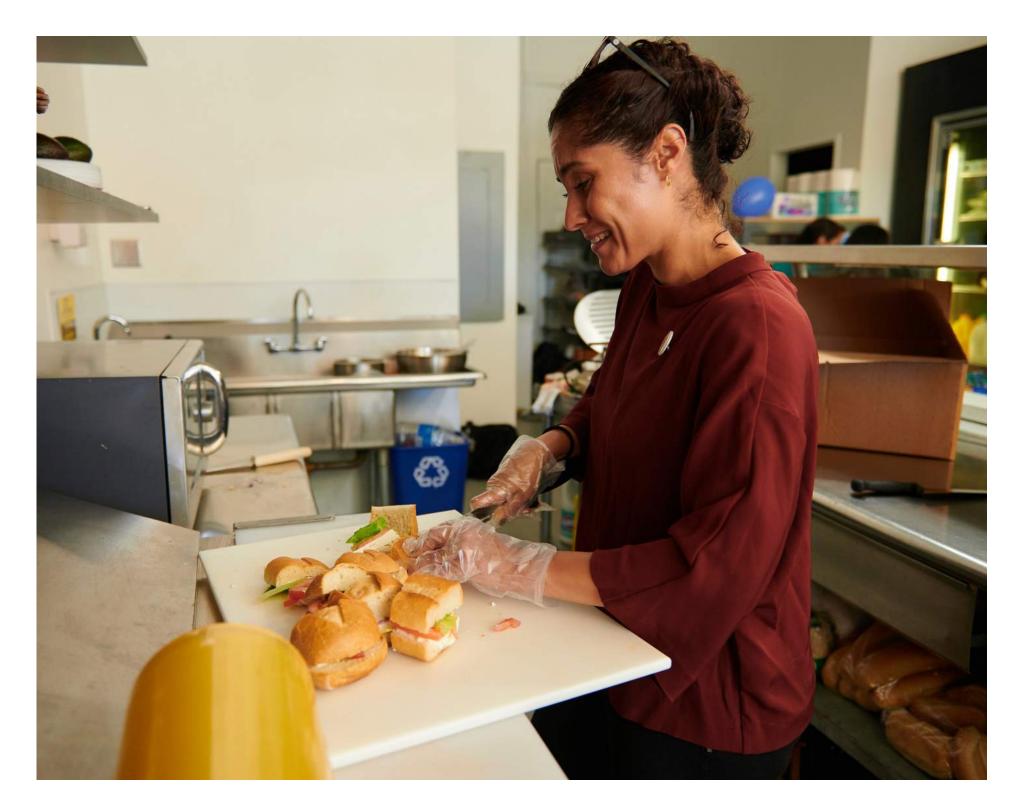






Provide Appropriate Personal Protective Equipment (PPE)

Protect workers by equipping them with sneeze guards, gloves, masks, disinfecting wipes, and hand sanitizer to reduce exposure.





Introduce Antimicrobial Surfaces

New anti microbial products are coming out daily to help aid in sanitiation and materials such as copper are stated to have antimicrobial properties.

Consider floor mats that can help sanitizeand disinfect footwear upon entry into a space.





A time of Opportunity

GPav

HOW ARE YOU ADAPTING YOUR BUSINESS TO THE NEW NORM?







EASE CUSTOMER'S STRESS AND MAXIMIZE **THEIR TIME**

Stores need to clerely consider themselves as a Brand and the services the brand offers too. Click and collect, delivery from store in under two hours, and alterations/ customizations are among the opportunities to maximize the customer's time and reduce stress. Brand experiences are Human experiences so it needs to be worthwhile.











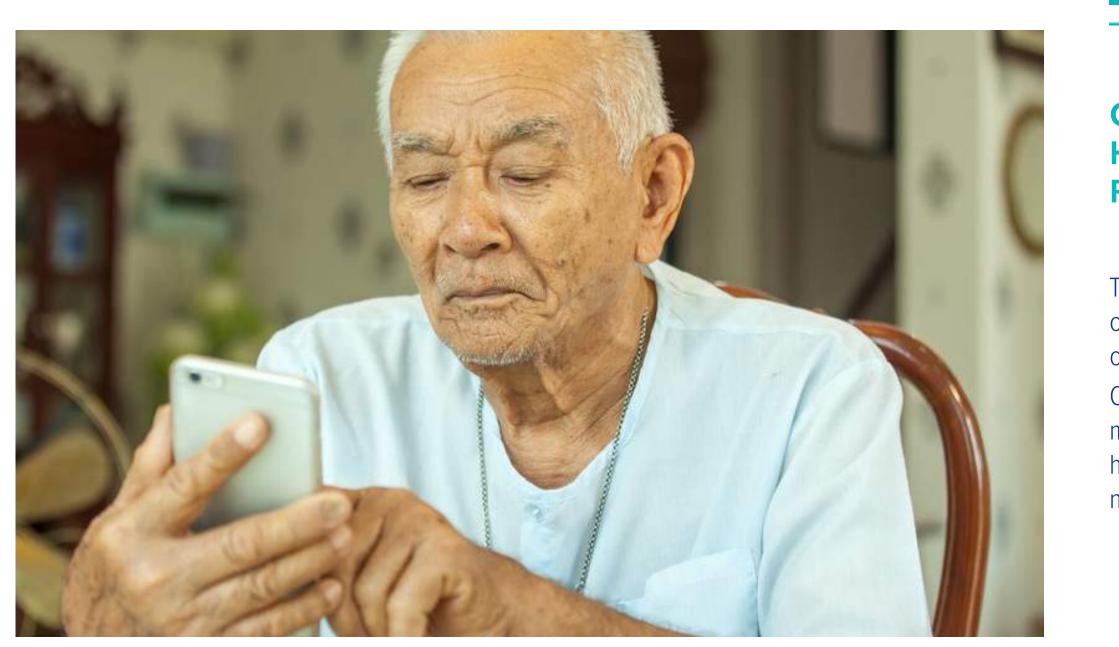


TAP INTO EXISTING DIGITAL NETWORKS

Brands should be providing a variety of options for the consumer for sales opportunities as well as platforms for navigating between these easily.

Local platforms can be utilised as gateways to sell sites





GENERATION GAP HAS SHRUNK-RAPIDLY

The Covid 19 Pandemic has forced older generations to embrace online delivery services.

Other services such as online medical consulancy and therapy have been adapted through necessity.





IMPLEMENT REAL-TIME INVENTORY SOLUTIONS

Consider machine learning enabled systems that can provide clarity and transparency of what your store has in stock both onsite and off.





BE TRANSPARENT ABOUT SUPPLY CHAIN LINEAGE

The current health crisis will have lasting implications to the supply chain that will affect businesses long after the doors open.





CONSUMERS WILL DEMAND A NEW RETAIL ENVIRONMENT THAT MEETS THEIR NEW AND EVER CHANGING EXPECTATIONS



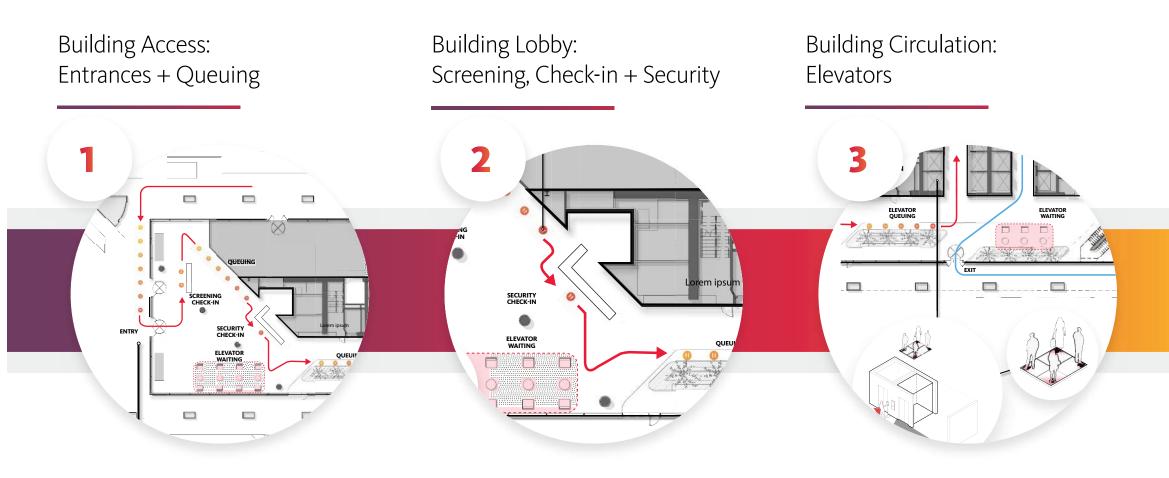
Gensler

BACK TO THE OFFICE

RETURN STRATEGIES FOR THE WORKPLACE AND OFFICE BUILDINGS



SPACE GUIDELINES - BUILDING

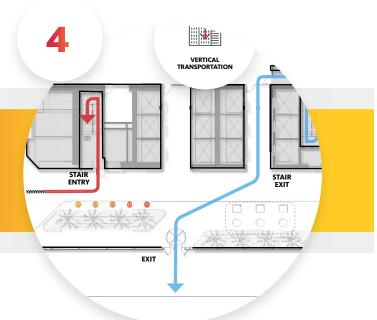


- Single door entries, automatic
- Limit entry points
- Floor decals to adhere to physical distancing guidelines

- Centralized check-in for health and wellness screening, monitoring, and sign-in
- Designated queuing and waiting area for elevators

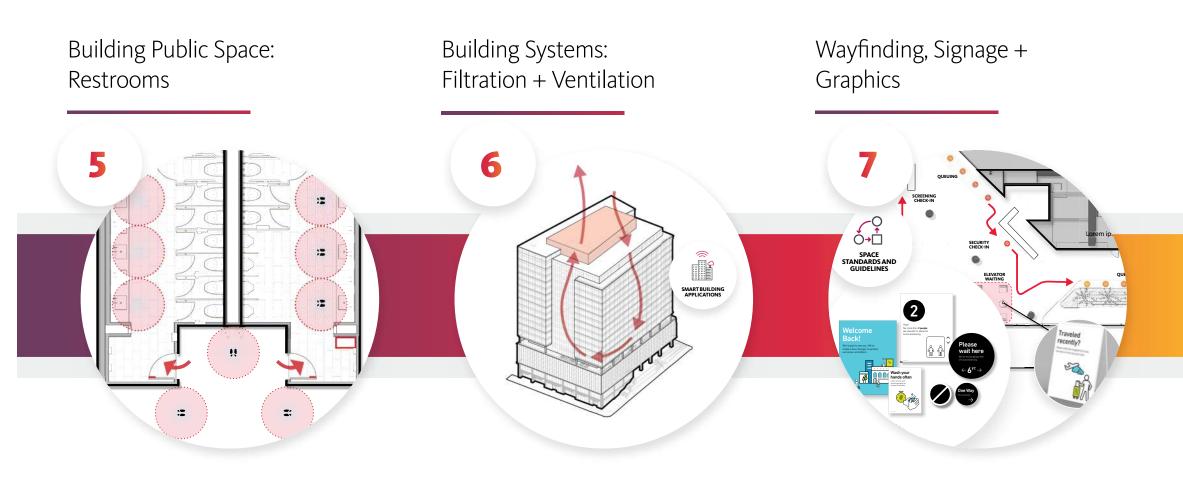
- Elevator capacity limited by cab size
- Floor decals to adhere to physical distancing guidelines: boarding, riding, and disembarking

Building Circulation: Fire Stairs



• Use fire stairs for one way traffic in lieu of elevators (for lower floors)

SPACE GUIDELINES - BUILDING



- Use alternating stalls to control capacity and support physical distancing, confirm with local code compliance
- Heightened cleaning
 protocols, with protocol +
 occupancy signage

- Increased fresh air intake
- Advanced air filtration
- Increase frequency of air flushing

- Core, integrated and customized branding and signage components, supporting key areas
- Signage and decals to guide employees through multiple spaces and encourage bestpractice protocols

Protocols + Cleaning



- Implement cleaning protocols
- Use signage to encourage people to clean equipment, door handles, and surfaces before and after use



SPACE GUIDELINES - USERS / WORKPLACE

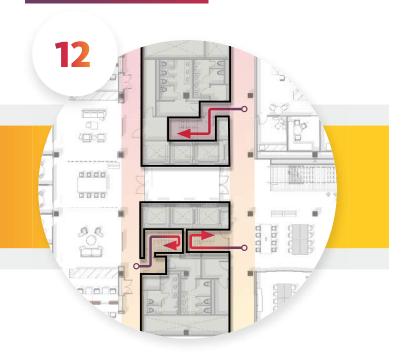


- Separated visitor and employee entrances + screening
- Designate employee safe zone after check-in, with no visitor access

- Centralized check-in and monitoring
- Floor graphic decals to adhere to physical distancing guidelines

- One way circulation, avoid crossing in opposite directions
- Paths noted with directional signage

Workplace Circulation: Fire Stairs



- Use fire stairs instead of elevators for multi-floor tenants
- Enhanced communications and signage



SPACE GUIDELINES - USERS / WORKPLACE



- Maintain physical distancing guidelines between individual desks
- Limit desks that would require people to directly face each other

- Doors to remain open
- Limited occupancy per room size
- Meeting members to participate virtually from the office or home

- Limit seating that would require people to directly face each other
- Designate physical distancing guidelines in pantry/kitchen/ amenity areas

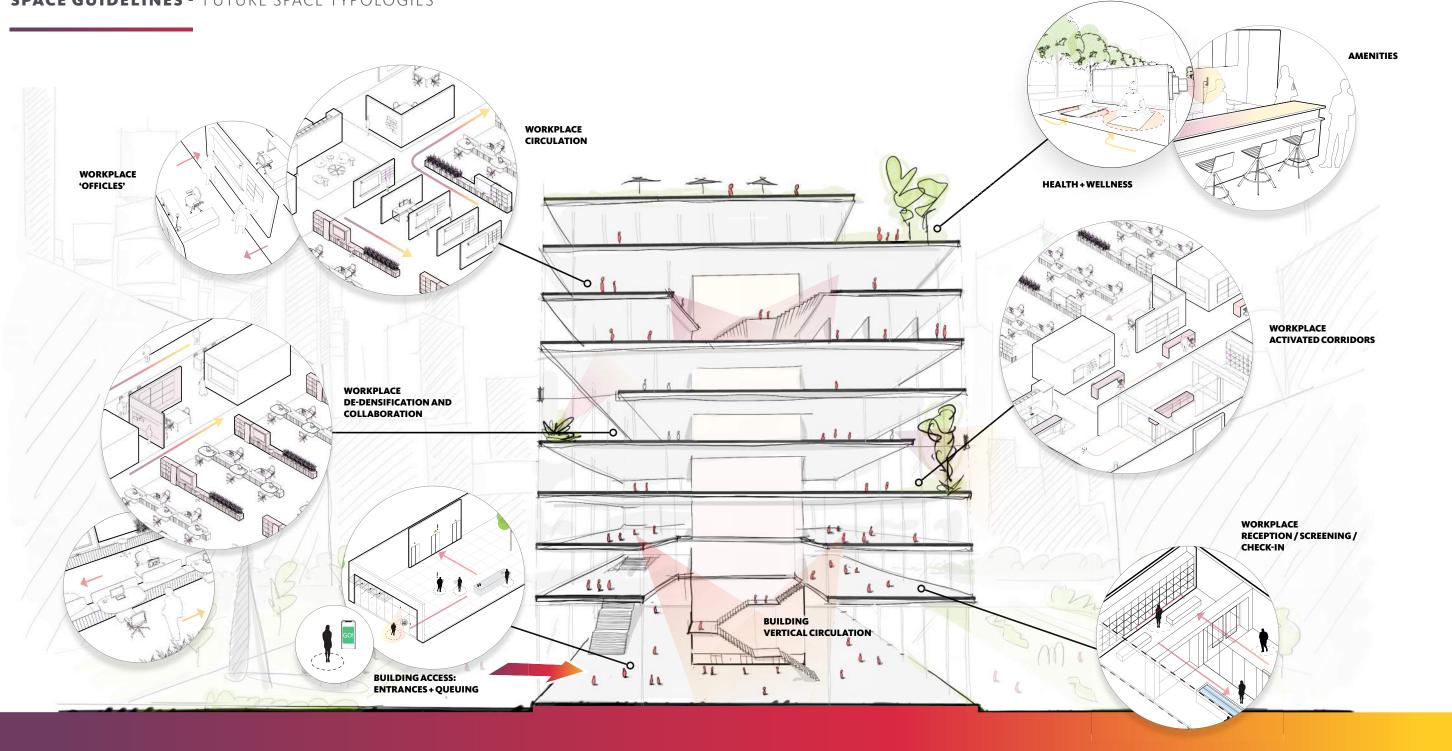
Workplace: Outdoor Areas



- Reconfigure to support physical distancing guidelines
- Limit seating that would require people to directly face each other



SPACE GUIDELINES - FUTURE SPACE TYPOLOGIES



















Jonathan Tyler, ARB Senior Associate, Gensler gensler.com



Lisa Allen Owner, Bella Nail Lounge & Bar bellanaillounge.com



Wendy Andrew-Doele Strategy Director, Gensler gensler.com



Meghan Lavelle Lukin Owner, Washington General Store instagram.com/washingtongeneral



Re-Entry for Retailers

June 18, 2020 www.DowntownNJ.com