## INSTITUTE OF BUSINESS DISTRICT MANAGEMENT

# PPP, BID & MANAGED BUSINESS DISTRICT PERFORMANCE SURVEY

#### **TEST FOR SUCCESS-22**

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2014

INSTITUTE OF BUSINESS DISTRICT MANAGEMENT RUTGERS. THE STATE UNIVERSITY OF NEW JERSEY

#### **DATE OF TEST:**

#### **SECTION ONE: BASIC INFORMATION**

<ol> <li>Official name of the Public-Private Partnership (PPP)/Managed Busin enabling ordinance).</li> </ol>	ess District (in the
1.a. Ordinance Identification Number:	
2. Registered Name and Address of the PPP's/ Managed Business Districorganization:	ct's <u>Management</u>
Name	
Address	
2.a. Is the Management Organization of the PPP legally a: (Circle	e one <u>)</u> :
Government Office Private Non-Profit Corp. For Profit Corp.	Municipal Commission
2.b. If a Corporation: Federal tax status identification number {E	x. 501 (c) (6)}:
2.c. Is the management corporation or commission designated in ordinance? Circle One: YES NO	n the enabling BID
3. Management Corp. Telephone and Email Address:	
Telephone Email Address	<del></del>
4. Name of the designated Chief Executive Officer/Manager:	
4.a. The CEO/Manager is (Circle One): (Ft=Full Time. PT=Part Tin FT Employee PT Employee Independent Contractor Government Emplo	-
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4.b. The CEO/ Manager is (Circle all that apply):

## Business District Management Certification Degree in Public Administration Main Street Certified Manager Degree in Business Administration Certified Business Administrator Certified Public Manager Certified Economic Development Director OTHER: \_\_\_\_\_ 5. Person completing this Questionnaire (Print Clearly) Title Affiliation Name 6. CEO/Manager (circle one): Male Female 7.a The Organization's current publically funded -only budget is: Circle one. a. \$99,000 or below b. \$100,000 to \$250,000 c. \$251,000 to \$1,000,000 d. \$1,000,001 to \$2,000,000 e. over \$2,000,000 7.b The Organization's current privately funded-only budget is: Circle One. a. \$99,000 or below b. \$100,000 to \$250,000 c. \$251,000 to \$1,000,000 d. \$1,000,001 to \$2,000,000 e. over \$2,000,000 8.a The Organization's total budget is: Circle one. a. \$99,000 or below b. \$100,000 to \$250,000 c. \$251,000 to \$1,000,000 d. \$1,000,001 to \$2,000,000 e. \$2,000,000 - \$3,000,000 f. over \$3,000,000 8.b Last fiscal year total budget: \$ \_\_\_\_\_\_\_ 9. Does government levy a mandatory tax, assessment or fee on your behalf? Circle one. Yes, government levies and collects it on our behalf. No, we bill it and collect ourselves. Not applicable, no mandatory public assessment Business District Management Certification Program - 2010 Institute of Business District Management Rutgers University, Newark, NJ

10. Are you required by ordinance and/or statute to have an elected official on your Board of **Directors or Commission? (Circle one):** Yes 11. Are you required by ordinance and/statute or by laws to have an elected official on your Board of Directors or Commission as a voting member? (Circle one): Yes No SECTION TWO - ORGANIZATION & MANAGEMENT CAPABILITY 1. Determine the percentage increase from the previous year's publicly funded only budget in relation to the current year's budget (divide previous year's budget by the current budget) -Circle one a. More than 10% b. 5%-10% c. 1% - 4% d. No Change e. Decrease 2. Determine the percentage increase from the previous year's total budget (assessment and other funds) in relation to the current year's total budget (divide previous year's budget by current budget) - Circle one a. More than 10% b. 5%-10% c. 1% - 4% d. No Change/ Decrease e. Don't know 3.a The average CEO/Manager has been in the job position: Circle one. a. Over 10 years b. 7-10 years 5-7 years c. 3-4 years d. 1-2 Years e. less than 1 year 3.b The Organization has had how many CEO/managers to date?: \_\_\_\_\_ 4. The number of members of the Board of Directors, or Commission, of the management organization is equal to the following percentage of businesses in the district: Circle One. a 5% or more b. 4%-%4.9% c. 3%-3.9% d. 2%-2.9% e. 1%-1.9% 5. The District's Management Organization's meetings are open to the public: a. Always b. Almost always c. Sometimes d. Rarely e. Don't know 6. The Management Organization encourages partnering between government, community and business to achieve revitalization of the community. a. A great deal b. A fair amount c. Somewhat d. Only a little e. Not at all 7. How involved, on average, are the people on the BID Board of Directors in other social, community or professional organizations? Circle one. b. A fair amount a. A great deal c. Somewhat d. Only a little e. Don't know.

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8. The	•	ization is trusted by:									
	8.a. The Local Gove	rnment: Circle one									
	a. A great deal	b. A fair amount	c. Somewhat	d. Only a little	e. Not at all						
	8.b. The Business Co	ommunity: Circle one									
	a. A great deal	b. A fair amount	c. Somewhat	d. Only a little	e. Not at all						
	8.c. Other local Community and Economic Development Organizations: Circle one										
	a. A great deal	b. A fair amount	c. Somewhat	d. Only a little	e. Not at all						
	8.d.The Local Chamber of Commerce: Circle one										
	a. A great deal	b. A fair amount	c. Somewhat	d. Only a little	e. Not at all						
	8.e. The Community	y At-large: Circle one									
	a. A great deal	b. A fair amount	c. Somewhat	d. Only a little	e. Not at all						
	BID's public-private productively: Circle	partnership between	government and	d the business co	ommunity						
WOIKS	a. A great deal	b. A fair amount	c. Somewhat	d. Only a little	e. Not at all						
10. Pe	ople help each other	learn in this organiza	tion. Circle one.								
	a. A great deal	b. A fair amount	c. Somewhat	d. Only a little	e. Not at all						
11. Th	ere is consistency be	tween words and beh	avior in this org	anization. Circle	one.						
	a. A great deal	b. A fair amount	c. Somewhat	d. Only a little	e. Not at all						
12. Th	ere are clear expecta	ntions established in th	nis organization.	Circle one.							
	a. A great deal	b. A fair amount	c. Somewhat	d. Only a little	e. Not at all						
13. Th Circle		nization can impleme	nt changes in its	services quickly	/-						
<b></b>	a. A great deal	b. A fair amount	c. Somewhat	d. Only a little	e. Not at all						
	14.a There is a high degree of collaboration in this organization with other organizations. Circle one.										
	a. A great deal	b. A fair amount	c. Somewhat	d. Only a little	e. Not at all						
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14.b T one.	here is a high d	legree of colla	aboration in this	s organization	within the orga	nization. Circle			
	a. A great dea	l b. A f	air amount	c. Somewhat	d. Only a little	e. Not at all			
15. ln	this organization	on scenarios a	and guidelines a	re used more	often than rules	. Circle one.			
	a. A great dea		air amount		d. Only a little				
16. Th	is organization a. A great dea	_	round collabora air amount		an compromise. d. Only a little				
		District Mana	agement Organ	_		<b>ally</b> e. A great deal			
18. Re		nce informati		nental organiz	<b>ation. Circle one</b> e. Not at all	_			
19. At	minimum, repea. Monthly	•	nce information c. Biannually	•					
10. Pu	<b>blish an annua</b> a. Monthly		d performance i c. Biannually		or electronically) e. Not at all	. Circle one.			
the M	anagement Org	ganization ha	s approved a b	udget: Circle (		• •			
a. 1-3	months b. 4-	·5 months c	. 5-6 months	d. 6 - 8 mont	hs e. 9 mo	nths or more.			
			e at Board Meet c. 40%-59%	-	annually. Circle less than 20%	One			
		SECTION TH	HREE - RETU	RN ON INVE	<u>STMENT</u>				
1. The one.	District's Mana	agement Orga	anization is con	sidered an inn	ovative organiza	tion. Circle			
	eat deal	b. A fair amo	ount c. Som	newhat d. On	ıly a little e. Do	n't know			
					2010				
	[		t Management C						
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2. The Management	_		_		_			-	
a. A great deal	b. A fai	r amou	nt	c. Son	iewhat	d. Only	y a little	e. Do	n't know
3.a The Managemen	t Organi	zation	takes r	isks to i	mprove	the cor	nmunit	y. Circle	one.
a. A great deal	b. A fai	r amou	nt	c. Son	newhat	d. Only	y a little	e. Dor	n't know
3.b The Managemen	t Organi	zation	is a pul	blic-priv	ate par	tnership	o. Circle	one.	
a. A great deal	b. A fai	r amou	nt	c. Son	newhat	d. Only	y a little	e. Dor	n't know
3.c The Management organizations. Circle	_	zation (	enters	into pa	rtnershi	ps into 1	the pub	lic and p	rivate
a. A great deal	b. A fai	r amou	nt	c. Son	newhat	d. Only	y a little	e. Dor	n't
4. The Management	Organiz	ation i	dentifi	es resoi	ırces an	d levera	ages ass	ets: Circ	le one.
a. A great deal	b. A fai						_	e. Dor	
5. In this organization	n, work	is desig	ned to	permit	experir	nentatio	on. Circl	e one.	
a. A great deal	b. A fai	_		=	=			e. Dor	n't know
6. The organization is	s quick t	o respo	ond to	market	opportu	unities a	nd thre	ats. Circ	le one.
a. A great deal	b. A fai	=						e. Dor	
7. The current vacan	cy rate i	in the s	ervice	district	is: Circle	e one.			
a. Less than 3	-						- 15%	e. Don't	know
8. The vacancy rate in	n the se	rvice di	strict c	ompare	ed to las	t year is	s: Circle	one.	
a. Less than 3				-		-		e. Don't	know
9. The value of comr	nercial <sub>I</sub>	oropert	y in th	e distri	t has ris	sen in th	ree yea	rs by:	
a. 15% - 25%	b. 5% -	14.9%	c. 0%	- 4.9%	d. Lost	value	e. Don'	t know	
10. The total failure i	rate for	comme	rcial b	usiness	es is: Cir	cle one	•		
a. 3% or less	b. 4%-	7	c. 8%-	10%	d. 10%	or mor	e	e. Don't	know
11. Number of new	restaura	nts in t	he dist	rict in t	he last o	complet	e calen	dar year	. Circle one.
a. 6 or more	b. 4-5		c. 3-4		d. 2-0	•	e. Don'	=	
<del></del>									
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12. Number of new retail establishments in the district in the last complete calendar year. Circle one.									
a. 6 or more	b. 4-5	c. 3-4	d. 2-0	e. Don't know					
13. Since its inception, compared to the total public funds budgeted received so far (total years), the Management Organization has caused what dollar ratio of hard, physical, capital improvements to the District? - Round off . Circle one.  a. 1: 5 or more b. 1:4 c. 1:3 times d. 1: 2 or less e. Don't know.									
<b>14. Amount of the to</b> a. 25% or more	tal current bud b. 15%-24%	dget dir	ected to adver c. 10%-14%	_	keting is	s:. Circle one e. Don't know			
15. Visits to the Mana year by: Circle one. a. 35% or more				reased in e pas d. 1% - 14%	-				
16. Number of docum previous calendar year		-		-		pared to the			
a. 50% or more	b. 25%-49%		10%-24%	d. \$10% or les	S	e. Increased			
17. How many outdooyear?: Circle one.	or billboard-ty	pe adv	ertisements wh	nere placed in t	the last	calendar			
a. 20 or more	b. 15-1	19	c. 6-14	d. 1-5	e. Non	e.			
18. Number of docum	nented formal	tours o	f the service di	istrict in the las	st calen	dar year:			
<b>Circle one.</b> a. 50 or more	b. 25-4	19	c. 6-24	d. 1-5	e. Don	't know			
20. Data: Total square	e footage of co	ommero	cial property in	the service dis	strict is	collected:			
	two years	c. Ever	ry three years	d. Every four y	ears/	e. Don't know			
21. Cost per square for increased from the property of the pro		-		ecent complete	calend	ar year			
a. 10% or more	b. 5%-9%	c. 2%-4	4% d.1% c	or below	e. Don	't know			
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22.a. Website	e is updated:	Circle one.					
a. Daily	b. Weekly	c. More thar	n Monthly	d. Montl	•	on't know, don't hav	or e a website
22.b. Faceboo	-	media site) is u	-				
a. Daily	b. Weekly	c. More thar	n Monthly	d. Mont	,	on't know don't hav media sit	e a social
		SECTION FO	UR - Q	UALITY C			_
1. The Distric	t's Managem	ent Organizati	on is guid	ed by an a	greed unon	Vision St	atement as
	_	unity. Circle on	_	cu by an c	.B. cca abon		atement as
a. A great dea		fair amount		ewhat d.	Only a little	e. Don'	t know
2. The District	's Managem	ent Organizatio	on has im	proved the	e quality of l	ife in the	community.
Circle one.							
a. A great dea	b. A	fair amount	c. Som	ewhat d.	Only a little	e. Don	't know
		ur perception o	of the clea	nliness of	the service	district co	mpared to
last year? Circ							
a. Much clean	er b. So	mewhat cleane	er c. The	e same o	d. Somewhat	dirtier	e. Dirtier
1 What host (	doscribos voi	ur perception o	of cafaty i	a tha carvi	co district 2	Circle on	
a. Much safer	-	nat safer c. T	-		what less saf		Unsafe
5. Generally s	peaking, hov	v professional i	s the Mai	nagement	Organizatio	n? Circle (	one.
a. Exce	· -	b. Very good		c. Good	d. Fair		Poor
6. Attendance	to Board me	eetings by the I	Board is: (	Circle one.			
a. Exce		b. Very good		c. Good	d. Fair	e.	Poor
7. The Manag	ement Orgar	nization conduc	cts custon	ner satisfa	ction survey	s: Circle o	ne.
a. Mor	thly b. Qu	uarterly c. Bia	annually	d. Annual	ly e. Not a	at all	
8. The Manage Circle one.	ement Orgar	nization's collat	oorations	with the l	ocal governi	ment incr	eased by:
a. 26% or mor	e b. 16	5% - 25%%		c. 6%-15%	% d. 5% o	r less e.	Decreased
		an District NA:			200		
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9. Collaborations with other Community Development Corporations increased by: Circle one.

c. 6%-15%

b. 16% - 25%%

a. 26% or more

d. 5% or less e. Decreased

<b>10. Number of Co</b> a. More th	-	-	notions held c. 3 to 10	in the cu	-	. Circle one. e. Don't know
11. Number of ba compared to the		_		the last	complete (	calendar year
a. decreased more d. increased e.		ecreased	1% to 49%	c. sta	ayed the sa	ame
12. Number of ass the previous cales one.		-	ed in the las	t comple	te calenda	r year compared to
a. decreased more d. increased e.		ecreased	1% to 49%	c. sta	ayed the sa	ame
13. Number of co			_		ne last com	nplete calendar year
a. decreased more d. increased e.		ecreased	1% to 49%	c. sta	ayed the sa	ame
14.The percentag cleanliness and sa Circle one.	-	he Manag	ement Orga	nization	's total bud	dget spent on
a. less than 10%	b. 11% to 25%	c. 26	% to 35%	d. 35	% to 40%	e. more than 40%
15. Number of do increased by:	cumented com	pliments	about the B	D organi	zation's pe	erformance
a. 50% or more	b. 25%-49%	6	c. 10%-24%	6 d. \$1	0% or less	e. Decreased
· · · · · · · · · · · · · · · · · · ·	ars since a com horoughfare: C	=	e streetsca <sub>l</sub>	e improv	vement pro	oject was conducted
a. less than 5 year	s b. 6- 10 yea	ars c. 1	1- 20 years	d. 21	- 30 years	e. Don't know
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17. Collection of District-wide customer email contact data: Circle one.								
a. Annually b. Bi-a	nnually	c. Quai	rterly	rly d. Monthly		e. Not at	all	
18. Number of public was formed: Circl		s, parks	s. plaza	s, etc. cı	reated	or rebuilt	since the District	
a. 20 or more	b. 15-19	c. 10-1	4	d. 1-10		e. None.		
19. Upkeep and Main improved: Circle one	-	vate pr	operty	building	s and b	ousiness s	signage has	
a. A great deal	b. A fair amou	nt	c. Som	ewhat	d. Only	y a little	e. Not at all	
20. Rate the service		ising b	_				5	
a. Excellent	b. Very good		c. Goo	d	d. Fair	е	e. Poor	
21. The service distri		-						
a. Three times	b. Two times	c. One	time	d. Neve	er	e. Decre	ased in size	
22. The Managemer managed busines	_			or spon	sors th	e creatio	n of other PPPs or	
a. A great deal	b. A fair amou	nt	c. Som	ewhat	d. Only	y a little	e. Don't know	
	Business District	_			_		)	
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#### **SCORING**

#### ONLY SECTIONS 2-4 ARE SCORED.

EACH STATEMENT HAS FIVE ANSWERS: Choose only one for each statement.

METHOD OF SCORING: Use five point scale from left to right: a=5; b=4; c=3; d=2; and, e=1.

ADD CHOICE IN EACH STATEMENT FOR A TOTAL SCORE.

INTERPRETATION KEY: Highest score is 370 - Very Successful - High performing well established public-private partnership- regional to multi-regional impact player. High score range is 300-370: Successful - Consistently good to excellent performance- good to excellent public-private partnership- could be better in key areas-local to regional impact player. Be wary of stagnation. Moderate score range is 222-300: Fair to good performance, struggles at times particularly with public-private partnership-needs improvement in key areas- stagnant in key areas- local impact player. Low score range is below 221: Poor to fair performance - ineffective public-private partnership-struggles, is not innovative -verging on failure-confused regarding district to municipal impact. Danger zone is below 150: in various states of failure - confused to negative impact player.

#### <u>NOTES</u>

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