INSTITUTE OF BUSINESS DISTRICT MANAGEMENT

PPP, BID & MANAGED BUSINESS DISTRICT PERFORMANCE SURVEY

TEST FOR SUCCESS-22

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| INST | ritute of Business | DISTRICT MANAGEM | FNT |

RIITGERS THE STATE UNIVERSITY OF NEW IERSEY

DATE OF TEST:

SECTION ONE: BASIC INFORMATION

1. Official name of the Public-Private Partnership (PPP)/Managed Business District (in the enabling ordinance).

1.a. Ordinance Identification Number: _____

2. Registered Name and Address of the PPP's/ Managed Business District's <u>Management</u> <u>Organization</u>:

Name

Address

2.a. Is the Management Organization of the PPP legally a: (Circle one):

Government Office Private Non-Profit Corp. For Profit Corp. Municipal Commission

2.b. If a Corporation: Federal tax status identification number {Ex. 501 (c) (6)}:

2.c. Is the management corporation or commission designated in the enabling BID ordinance? Circle One: YES NO

3. Management Corp. Telephone and Email Address:

Telephone

Email Address

4. Name of the designated Chief Executive Officer/Manager: _____

4.a. The CEO/Manager is (Circle One): (Ft=Full Time. PT=Part Time) FT Employee PT Employee Independent Contractor Government Employee Volunteer

4.b. The CEO/ Manager is (Circle all that apply):

| Degree in Public Administration |
|-----------------------------------|
| Degree in Business Administration |
| Certified Public Manager |
| OTHER: |
| |

5. Person completing this Questionnaire (Print Clearly)

| Name | Title | Affiliation | | |
|--|-------------------|---|--|--|
| 6. CEO/Manager (circle one): | Male | Female | | |
| 7.a The Organization's current publ | lically funded - | only budget is: Circle one. | | |
| a. \$99,000 or below b. \$100,000 t | o \$250,000 | c. \$251,000 to \$1,000,000 | | |
| d. \$1,000,001 to \$2,000,000 e. ove | r \$2,000,000 | | | |
| 7.b The Organization's current priv a. \$99,000 or below b. \$100,000 t | | | | |
| d. \$1,000,001 to \$2,000,000 e. ove | . , | , | | |
| 8.a The Organization's <u>total</u> budget | : is: Circle one. | | | |
| a. \$99,000 or below b. \$100,000 t | o \$250,000 | c. \$251,000 to \$1,000,000 | | |
| d. \$1,000,001 to \$2,000,000 e. \$2,0 | 000,000 - \$3,00 | 0,000 f. over \$3,000,000 | | |
| 8.b Last fiscal year total budget: \$ _ | | | | |
| 9. Does government levy a mandatory tax, assessment or fee on your behalf? Circle one. | | | | |
| Yes, government levies and collects | it on our behal | f. | | |
| No, we bill it and collect ourselves. | Not ap | pplicable, no mandatory public assessment | | |
| | | | | |

10. Are you <u>required</u> by ordinance and/or statute to have an elected official on your Board of **Directors or Commission? (Circle one):** Yes No

11. Are you required by ordinance and/statute or by laws to have an elected official on your Board of Directors or Commission <u>as a voting member</u>? (Circle one): Yes No

SECTION TWO - ORGANIZATION & MANAGEMENT CAPABILITY

1. Determine the percentage increase from the previous year's <u>publicly funded</u> <u>only</u> budget in relation to the current year's budget (divide previous year's budget by the current budget) - Circle one

a. More than 10% b. 5%-10% c. 1% - 4% d. No Change e. Decrease

2. Determine the percentage increase from the previous year's <u>total</u> budget (assessment and other funds) in relation to the current year's total budget (divide previous year's budget by current budget) - Circle one

a. More than 10% b. 5%-10% c. 1% - 4% d. No Change/ Decrease e. Don't know

3.a The average CEO/Manager has been in the job position: Circle one. a. Over 10 years b. 7-10 years 5-7 years c. 3-4 years d. 1-2 Years e. less than 1 year

3.b The Organization has had how many CEO/managers to date?: _____

4. The number of members of the Board of Directors, or Commission, of the management organization is equal to the following percentage of businesses in the district: Circle One. a 5% or more b. 4%-%4.9% c. 3%-3.9% d. 2%-2.9% e. 1%-1.9%
5. The District's Management Organization's meetings are open to the public:

a. Always b. Almost always c. Sometimes d. Rarely e. Don't know

6. The Management Organization encourages partnering between government, community and business to achieve revitalization of the community.

a. A great deal b. A fair amount c. Somewhat d. Only a little e. Not at all

7. How involved, on average, are the people on the BID Board of Directors in other social, community or professional organizations? Circle one.

a. A great deal b. A fair amount c. Somewhat d. Only a little e. Don't know.

| 8. The | Management Organi 8.a. The Local Gover | - | | | |
|------------------|--|---------------------------|--------------------|-------------------|---------------|
| | a. A great deal | b. A fair amount | c. Somewhat | d. Only a little | e. Not at all |
| | 8.b. The Business Co | mmunity: Circle one | | | |
| | a. A great deal | b. A fair amount | c. Somewhat | d. Only a little | e. Not at all |
| | 8.c. Other local Com | munity and Economic | Development 0 | Organizations: Ci | rcle one |
| | a. A great deal | b. A fair amount | c. Somewhat | d. Only a little | e. Not at all |
| | 8.d.The Local Chamb | per of Commerce: Circl | e one | | |
| | a. A great deal | b. A fair amount | c. Somewhat | d. Only a little | e. Not at all |
| | 8.e. The Community | At-large: Circle one | | | |
| | a. A great deal | b. A fair amount | c. Somewhat | d. Only a little | e. Not at all |
| | BID's public-private p productively: Circle c | oartnership between g | overnment and | l the business co | mmunity |
| WORKS | a. A great deal | b. A fair amount | c. Somewhat | d. Only a little | e Notatall |
| | | | c. Some what | a. Only a nece | c. Not at an |
| 10. Pe | ople help each other | learn in this organizati | on. Circle one. | | |
| | a. A great deal | b. A fair amount | c. Somewhat | d. Only a little | e. Not at all |
| 11. Th | ere is consistency bet | ween words and beha | vior in this orga | anization. Circle | one. |
| | a. A great deal | b. A fair amount | | d. Only a little | |
| 12. Th | ere are clear expectat | tions established in thi | is organization. | Circle one. | |
| | a. A great deal | b. A fair amount | c. Somewhat | d. Only a little | e. Not at all |
| 13. Th Circle | | nization can implemen | t changes in its | services quickly | <i>.</i> |
| | a. A great deal | b. A fair amount | c. Somewhat | d. Only a little | e. Not at all |
| 14.a T Circle | | of collaboration in this | organization v | vith other organ | izations. |
| Circle | a. A great deal | b. A fair amount | c. Somewhat | d. Only a little | e. Not at all |
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14.b There is a high degree of collaboration in this organization within the organization. Circle one.

- a. A great deal b. A fair amount c. Somewhat d. Only a little e. Not at all
- **15.** In this organization scenarios and guidelines are used more often than rules. Circle one.a. A great dealb. A fair amountc. Somewhatd. Only a littlee. Not at all
- **16. This organization is designed around collaboration rather than compromise. Circle one.**a. A great dealb. A fair amountc. Somewhatd. Only a littlee. Not at all
- 17. Government has determined a different level of funding than the one originally requested by the District Management Organization. Circle one.

a. Not at all b. Only a little c. Somewhat d. A fair amount e. A great deal

- **18. Report performance information to a governmental organization. Circle one.** a. Monthly b. Quarterly c. Biannually d. Annually e. Not at all
- **19. At minimum, report performance information to the public. Circle one.** a. Monthly b. Quarterly c. Biannually d. Annually e. Not at all
- **10.** Publish an annual financial and performance report (paper or electronically). Circle one. a. Monthly b. Quarterly c. Biannually d. Annually e. Not at all
- **21. Time of passage of annual budget by local government (or, appropriate authority) after the Management Organization has approved a budget: Circle One.** a. 1-3 months b. 4-5 months c. 5-6 months d. 6 - 8 months e. 9 months or more.
- **22.** Board of Director's Attendance at Board Meetings-averaged annually. Circle One a. more than 80% b. 60%-79% c. 40%-59% d. 25%-39% less than 20%

SECTION THREE - RETURN ON INVESTMENT

1. The District's Management Organization is considered an innovative organization. Circle one.

a. A great deal b. A fair amount c. Somewhat d. Only a little e. Don't know

| 2. The Management O |)rganization is an age | ent for change i | in the communit | v. Circle one. |
|--|--|------------------|--|------------------|
| - | b. A fair amount | - | d. Only a little | • |
| 3.a The Management | Organization takes ri | sks to improve | e the community | . Circle one. |
| a. A great deal | b. A fair amount | c. Somewhat | d. Only a little | e. Don't know |
| 3.b The Management | Organization is a pub | olic-private par | tnership. Circle | one. |
| a. A great deal | b. A fair amount | c. Somewhat | d. Only a little | e. Don't know |
| 3.c The Management (organizations. Circle c | - | nto partnershi | ps into the publi | ic and private |
| - | b. A fair amount | c. Somewhat | d. Only a little | e. Don't |
| 4. The Management C | Organization identifie | es resources an | d leverages asse | ets: Circle one. |
| a. A great deal | b. A fair amount | c. Somewhat | d. Only a little | e. Don't know |
| 5. In this organization , a. A great deal | , work is designed to b. A fair amount | | mentation. Circle d. Only a little | |
| 6. The organization is a a. A great deal | quick to respond to r b. A fair amount | | u nities and threa d. Only a little | |
| 7. The current vacanc | - | | | |
| a. Less than 3% | b. 3.1% - 6% | c. 6.1% - 10% | d. 10% - 15% e | e. Don't know |
| 8. The vacancy rate in a. Less than 3% | | - | s t year is: Circle d d. 10% - 15% e | |
| 9. The value of comm a. 15% - 25% | ercial property in the b. 5% -14.9% c. 0% - | | = | = |
| 10. The total failure ra a. 3% or less | | | | e. Don't know |
| 11. Number of new re | | | - | - |
| a. 6 or more | b. 4-5 c. 3-4 | d. 2-0 | e. Don't | know |
| | | | | |
| | | | | |

| 12. Number of new Circle one. | retail establish | ments in the | e district in | the last comp | olete cale | ndar year. |
|---|------------------|---------------|---------------|-------------------|--------------|----------------|
| a. 6 or more | b. 4-5 | c. 3-4 d. 2 | -0 | e. Don't know | , | |
| 13. Since its incepti <u>years)</u> , the Manage improvements to th | ment Organizat | tion has caus | ed what d | | | |
| a. 1: 5 or more | b. 1:4 | c. 1:3 times | | d. 1: 2 or less | e | e. Don't know. |
| 14. Amount of the t | otal current bud | dget directed | d to advert | ising and mar | keting is: | . Circle one |
| a. 25% or more | b. 15%-24% | c. 1 | 0%-14% | d. 9% or less | e | e. Don't know |
| 15. Visits to the Mai year by: Circle one. | nagement Orga | nization's w | ebsite incre | eased in e pas | t complet | te calendar |
| a. 35% or mo | ore b. 25% | 6 - 34% c. 1 | 5%-24% | d. 1% - 14% | e. Don't | know |
| 16. Number of docu previous calendar ye Circle one | | | | • | - | ared to the |
| a. 50% or more | b. 25%-49% | 10% | 5-24% | d. \$10% or les | ss e | e. Increased |
| 17. How many outdoor billboard-type advertisements where placed in the last calendar year?: Circle one. | | | | | | |
| a. 20 or more | e b. 15-2 | 19 c. 6 | -14 | d. 1-5 | e. None. | |
| 18. Number of docu Circle one. | mented formal | tours of the | service dis | strict in the las | st calenda | ar year: |
| a. 50 or more | e b. 25-4 | 49 c. 6- | -24 | d. 1-5 | e. Don't | know |
| 20. Data: Total squa Circle One. | re footage of co | ommercial p | roperty in t | the service dis | strict is co | ollected: |
| a. Annually b. Eve | er two years | c. Every thr | ee years | d. Every four | years e | e. Don't know |
| 21. Cost per square increased from the | | - | | cent complete | e calenda | r year |
| a. 10% or more | b. 5%-9% | c. 2%-4% | d.1% or | r below | e. Don't | know |
| | | | | | | |

| 22.a. Websit a. Daily | e is updated : b. Weekly | | n Monthly | / d. Mo | nthly e | Don't kn don't l | ow, or nave a website |
|---|------------------------------------|--|------------|-----------|-------------------------------------|--------------------------------|--------------------------|
| 22.b. Facebo | ok (or social | media site) is u | pdated: (| Circle on | le. | | |
| a. Daily | b. Weekly | c. More than | - | | | . Don't kn don't l media | nave a social |
| | | SECTION FO | UR-Q | UALIT | OF LIFE | | |
| | | | | | | | |
| | _ | nent Organizati Junity. Circle on | - | ed by a | n agreed up | on Vision | Statement as |
| a. A great dea | al b. A | fair amount | c. Som | ewhat | d. Only a lit | tle e. D | on't know |
| 2. The Distric Circle one. | t's Managem | ent Organizatio | on has im | proved | the quality (| of life in t | he community. |
| a. A great dea | al b. A | fair amount | c. Som | ewhat | d. Only a lit | tle e. D | on't know |
| last year? Cir | cle one. | ur perception o | | | | | - |
| a. Much clear | ier D. So | omewhat cleane | er c. me | e same | a. somew | nat dirtie | r e. Dirtier |
| 4. What best a. Much safer | - | ur perception o hat safer c. T | - | | rvice distric newhat less | | one. e. Unsafe |
| 5. Generally | speaking, how | w professional i | is the Mai | nageme | nt Organiza | tion? Circ | le one. |
| a. Exc | • | b. Very good | | c. Good | - | | e. Poor |
| 6 Attendanc | a ta Board m | eetings by the I | Board ic. | Circle of | | | |
| a. Exc | | b. Very good | | c. Good | | air | e. Poor |
| 7. The Manag | gement Orga | nization conduc | cts custon | ner satis | sfaction surv | veys: Circ | le one. |
| - | - | uarterly c. Bia | | | | ot at all | |
| 8. The Mana _g Circle one. | gement Organ | nization's colla | borations | with th | e local gove | rnment i | ncreased by: |
| a. 26% or mo | re b. 16 | 5% - 25%% | | c. 6%-1 | L5% d. 59 | % or less | e. Decreased |
| | | | | | | | |
| | Busine | ess District Mana Institute of Bu | - | | - | 2010 | |

| 9. Collaborations with other Community Development Corporations increased by: Circle one.a. 26% or moreb. 16% - 25%%c. 6%-15%d. 5% or lesse. Decreased | | | | | |
|--|--|--|--|--|--|
| 10. Number of Community Festivals/ Promotions held in the current year. Circle one. a. More than 20b. 11 to 20c. 3 to 10d. 1 to 2e. Don't know | | | | | |
| 11. Number of bank robberies decreased/increased in the last complete calendar year compared to the previous calendar year by: Circle one. | | | | | |
| a. decreased more than 50% b. decreased 1% to 49% c. stayed the same d. increased e. Don't know | | | | | |
| 12. Number of assaults decreased/increased in the last complete calendar year compared to the previous calendar year by: Circle one. | | | | | |
| a. decreased more than 50% b. decreased 1% to 49% c. stayed the same d. increased e. Don't know | | | | | |
| 13. Number of commercial robberies decreased/increased in the last complete calendar year compared to the previous calendar year by: Circle one. | | | | | |
| a. decreased more than 50% b. decreased 1% to 49% c. stayed the same d. increased e. Don't know | | | | | |
| 14.The percentage of money in the Management Organization's total budget spent on cleanliness and safety: Circle one. | | | | | |
| a. less than 10% b. 11% to 25% c. 26% to 35% d. 35% to 40% e. more than 40% | | | | | |
| 15. Number of documented compliments about the BID organization's performance increased by: | | | | | |
| a. 50% or more b. 25%-49% c. 10%-24% d. \$10% or less e. Decreased | | | | | |
| 16. Number of years since a comprehensive streetscape improvement project was conducted on the major thoroughfare: Circle one: | | | | | |
| a. less than 5 years b. 6- 10 years c. 11- 20 years d. 21 - 30 years e. Don't know | | | | | |

a. A great deal b. A fair amount c. Somewhat d. Only a little e. Don't know

SCORING

ONLY SECTIONS 2-4 ARE SCORED.

EACH STATEMENT HAS FIVE ANSWERS: Choose only one for each statement.

METHOD OF SCORING: Use five point scale from left to right: a=5; b=4; c=3; d=2; and, e=1.

ADD CHOICE IN EACH STATEMENT FOR A TOTAL SCORE.

INTERPRETATION KEY: Highest score is 370 - Very Successful - High performing well established public-private partnership- regional to multi-regional impact player. High score range is 300-370: Successful - Consistently good to excellent performance- good to excellent public-private partnership- could be better in key areas-local to regional impact player. Be wary of stagnation. Moderate score range is 222-300: Fair to good performance, struggles at times particularly with public-private partnership-needs improvement in key areas- stagnant in key areas- local impact player. Low score range is below 221: Poor to fair performance ineffective public-private partnership-struggles, is not innovative -verging on failureconfused regarding district to municipal impact. Danger zone is below 150: in various states of failure - confused to negative impact player.

<u>NOTES</u>